



CHIEF NATIONAL GUARD BUREAU INSTRUCTION

NGB-J8
DISTRIBUTION: A

CNGBI 8501.01
01 June 2018

NATIONAL GUARD BUREAU PARTICIPATION IN DEPARTMENT OF DEFENSE PLANNING, PROGRAMMING, BUDGETING, AND EXECUTION PROCESS

References: See Enclosure B.

1. Purpose. This instruction establishes policy and assigns responsibilities for National Guard Bureau (NGB) participation in Department of Defense (DoD) Planning, Programming, Budgeting, and Execution (PPBE) processes and oversight forums in accordance with (IAW) references a through m.
2. Cancellation. None.
3. Applicability. This instruction applies to all NGB elements.
4. Policy. It is NGB policy to fully participate in DoD PPBE processes as the annual resource allocation process for the National Guard (NG) IAW references n and o, DoD and Service force development guidance, DoD and Service program and budget guidance, DoD fiscal guidance, and the NG's prioritized funding requirements.
 - a. PPBE is an annual process, which requires the Military Departments and Defense Agencies to submit a program request (known as the Program Objective Memorandum [POM]) covering a period of five fiscal years and a budget request (known as the Budget Estimate Submission) that addresses the first fiscal year of the five-year POM submission.
 - b. The Army National Guard (ARNG) Directorate and Air National Guard (ANG) Directorate assist the Chief of the National Guard Bureau (CNGB) in fulfilling statutory responsibilities as the principal advisor to the Secretary of the Army (SECARMY), Chief of Staff of the Army, Secretary of the Air Force (SECAF), and Chief of Staff of the Air Force by determining their respective requirements for personnel, equipment, facilities, and operating resources

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needed to comply with Service-level planning and programming guidance. Pursuant to my direction, the NGB plans, programs, and administers the budgets of the Army National Guard of the United States (ARNGUS) and the Air National Guard of the United States (ANGUS). The NGB will participate in the DoD PPBE process deliberations and activities, including the submission of issue papers through the Chairman of the Joint Chiefs of Staff (CJCS) pertaining to NG capabilities. I authorize direct coordination between the Director of the ARNG (DARNG) and Headquarters of the Department of the Army (HQDA) and the Director of the ANG (DANG) and Headquarters of the Air Force (HAF) to facilitate the PPBE process of the budgets for the ARNGUS and ANGUS.

c. Due to the sensitive nature of pre-decisional PPBE information, all NGB personnel will apply data release restrictions IAW reference d.


5. Definitions. See Glossary.

6. Responsibilities. See Enclosure A.

7. Summary of Changes. This is the initial publication of CNGBI 8501.01.

8. Releasability. This instruction is approved for public release; distribution is unlimited. Obtain copies through <<http://www.ngbpdc.ngb.army.mil>>.

9. Effective Date. This instruction is effective upon publication and must be revised, reissued, canceled, or certified as current every five years.



JOSEPH L. MENGYEL
General, USAF
Chief, National Guard Bureau

Enclosures:

A -- Responsibilities

B -- References

GL -- Glossary

ENCLOSURE A
RESPONSIBILITIES

1. CNGB. The CNGB will:

a. Provide policy and guidance throughout the PPBE process, assisted by senior review groups.

b. Exercise centralized control of executive policy by making major NG policy decisions, defining NG planning goals and prioritized funding requirements, and allocating NG resources.

c. Serve as the appropriation sponsor for all NG (ARNG and ANG) appropriations.

d. Organize and manage NGB personnel and other resources to accomplish the NGB's responsibilities and functions while ensuring direct liaison between the NGB and the respective military staffs. Further allocate unit structure, strength authorizations, and other resources of the ARNGUS and ANGUS consistent with applicable DoD, HQDA, and HAF policy guidance.

e. Supervise and administer the Active Guard and Reserve Program and establish policies and programs for the employment and use of NG employees IAW section 10508 of reference a and references p through r.

f. Implement the priorities and procedures established by the Secretary of Defense (SecDef), SECARMY, and SECAF for manpower management, as applicable.

g. Direct and oversee the management of functional requirements, programs, and performance for NG (ARNG and ANG) appropriations.

h. Provide prioritized funding requirements to the DARNG and DANG in sufficient time to influence NG contributions to and participation in each Military Department POM IAW reference g.

i. Plan, program, and administer the budget for the ARNG and coordinate with the Assistant Secretary of the Army (Manpower and Reserve Affairs) consistent with references h and i.

j. Plan, program, and administer the budget for the ANG and coordinate with the Assistant Secretary of the Air Force for Manpower and Reserve Affairs consistent with references j through m.

2. Director of Programs and Resources/Comptroller (NGB-J8). NGB-J8 will:
- a. Coordinate NGB participation in the Joint Chiefs of Staff Joint Staff (JCS JS) and Office of the Secretary of Defense (OSD) PPBE processes.
 - b. Coordinate with the ARNG G-8, ANG Directorate of Plans and Programs and Requirements, and ANG Directorate of Financial Management to fulfill the CNGB's fiscal oversight responsibilities IAW references e, f, and s.
 - c. Coordinate the ARNG and ANG annual POM briefs to the CNGB.
 - d. Arbitrate resource priority issues in NGB submissions and execution of PPBE that cross ARNG, ANG, and NGB Joint Staff (NGBJS) lines.
 - e. Coordinate within the NGB to provide input to the CJCS for developing National Defense Strategy and net assessments.
 - f. Coordinate within the NGB to provide input to and coordinate the formulation and review of the Defense Planning Guidance and other strategic planning and programming guidance prior to SecDef approval.
 - g. Coordinate within the NGB to identify NG capability needs, redundancies, and an assessment of risks resulting from balancing tasks and available resources and provide this collected input to the JCS JS to support Global Force Management Implementation Guidance, the Joint Capabilities Integration and Development System, and the CJCS's Capability Gap Assessment IAW references t, u, and v.
 - h. Coordinate within NGB to conduct analysis and participate, as office of primary responsibility (OPR), in DoD Support for Strategic Analysis IAW reference w.
 - i. Coordinate within NGB and all NG Joint Force Headquarters-States to identify non-Federalized NG capability needs, redundancies, and an assessment of risks resulting from balancing tasks and available resources to support the Council of Governors' consultative process IAW references b, t, v, and x.
 - j. Before the start of each POM cycle, develop the NG's prioritized funding requirements that support the CNGB strategic priorities IAW references g and u.
 - k. Provide internal controls applicable to the NGBJS and Office of the CNGB (OCNGB).

l. Coordinate with the ARNG and ANG Directorates to provide PPBE training and ensure that NGBJS Joint Resource Program Managers (JRPM) are knowledgeable of OSD, Joint Staff, Army, and Air Force PPBE processes and forums for effective NGB participation.

m. Assist NGBJS JRPMs in representing their respective joint functions and capabilities through and as part of the ARNG and ANG PPBE processes IAW the PPBE products and timelines provided by the ARNG and ANG Directorates.

n. Coordinate NGB participation in DoD's Strategic Portfolio Review (SPR).

o. Coordinate NGB participation in DoD's Program and Budget Review (PBR) process.

p. Submit NG PBR issue papers IAW OSD Capability Assessment and Program Evaluation guidance through the Joint Chiefs of Staff, Force Structure, Resources, and Assessment Directorate.

q. Coordinate NG participation in Issue Team meetings, the Three-Star Programmers committee, the Deputy's Management Action Group, and other program and budget deliberations IAW references x through aa.

r. Coordinate with DARNG, DANG, and the Director of the National Guard Bureau Joint Staff (DNGBJS) to raise Resource Management Decision (RMD), Program Decision Memorandum (PDM), and Program Budget Decision (PBD) concerns and reclaims with the SecDef and CJCS during the PBR as outlined in reference g.

s. Participate in DoD governance forum deliberations as appropriate.

t. Coordinate with the Domestic Operations and Force Development Directorate (NGB-J3/7), ARNG, and ANG to assess and provide the warfighting impact of RMDs, PDMs, and PBDs to the SecDef and CJCS.

u. Coordinate the NGB submission of the annual report of the NG's unfunded priorities list (UPL) and provide it to CJCS, SecDef, and NGB Office of Legislative Liaison (NGB-LL) for submission to the congressional defense committees and inclusion into CNGB Congressional testimony IAW references a and bb.

v. Coordinate the ARNG and ANG Directorates' presentation of the following items to CNGB for review and approval: inputs to their respective Services, midyear assessments of execution year funding (with all required reprogramming actions), and supplemental requests to Congress.

w. Track and monitor the request for and use of Federal funding provided to the States for the use of NG personnel and resources for operations conducted IAW references b and cc through pp or in support of State missions. Ensure that all resourcing complies with existing statutory and regulatory guidance.

x. Serve as the OPR for the acquisition and supply of and accountability for Federal property issued to the NG through the United States Property and Fiscal Officers (USPFO) designated, detailed, or appointed, pursuant to section 708 of reference b, and develop policy and execute programs, IAW reference qq, at the direction of, and with regular updates to, the CNGB.

3. DARNG. The DARNG will:

a. Assist the CNGB in carrying out the functions of the NGB as they relate to the ARNG and ARNGUS.

b. Confirm and relay specified PPBE products and timelines to all resource program managers (including the JRPMs on the NGBJS) to comply with Service requirements, policies, and timelines IAW references h and i.

c. Ensure ARNG Directorate staff participate in appropriate SPR and PBR Issue Teams and other PPBE working groups to provide subject matter expertise at the appropriate level.

d. Maintain situational awareness and ensure that inputs to and products developed for SPR, NG Prioritized Funding Requirements, PBR Issue Papers, PBR Issue Teams, UPL submissions, and other appropriate PPBE forums reflect ARNG directorate-level assessments and the ARNG perspective.

e. Coordinate with HQDA staff to plan, program, justify, execute, and monitor ARNG resources, including those managed by the NGBJS. Ensure coordination with NGBJS Directorates for the planning, programming, and budgeting of NG joint and domestic capabilities and requirements.

f. Serve as a member of the Army Senior Review Group.

g. Designate a member of the Planning Program Budget Committee.

h. Serve as the resource proponent of the ARNG subprogram, Future Years Defense Program (FYDP) Major Force Program 5, Guard and Reserve Forces.

i. Serve as the Program Integrator for NG requirements within all HQDA Program Evaluation Groups.

j. Provide a briefing to the CNGB on the annual ARNG POM submission, highlighting any ARNG issues prior to the Army's presentation to the Three-Star Programmers committee review, as appropriate.

k. Brief CNGB before providing annual budget guidance to the States. Provide this guidance to the USPFOs and a copy to The Adjutants General (TAGs) before the start of each fiscal year.

l. Provide the annual UPL to the NGB-J8, as appropriate.

m. Provide midyear assessments of execution year funding and supplemental requests to the Army and provide a copy to NGB-J8 and NGB-LL.

n. Coordinate with the NGB Director of Logistics (NGB-J4) to develop the CNGB annual certification of an inventory for the preceding year of each item of equipment for which funds were appropriated, which was due to be procured in that fiscal year, and which was not received by the NG unit by the end of that fiscal year, IAW section 10541(d) of reference a, that this inventory is congruent with reference rr.

4. DANG. The DANG will:

a. Assist the CNGB in carrying out the functions of the NGB as they relate to the ANG and ANGUS.

b. Confirm and relay specified PPBE products and timelines to all resource program managers (including the JRPMs on the NGBJS) to comply with Service requirements, policies, and timelines IAW references j through m.

c. Ensure ANG Directorate staff participate in appropriate SPR Issue Teams, PBR Issue Teams, and other appropriate PPBE working groups to provide subject matter expertise at the appropriate level.

d. Maintain situational awareness and ensure inputs to and products developed for SPR, NG Prioritized Funding Requirements, PBR Issue Papers, PBR Issue Teams, UPL submissions, and other appropriate PPBE forums reflect ANG directorate-level assessments and the ANG perspective.

e. Coordinate with HAF staff to plan, program, justify, execute, and monitor ANG resources, including those managed by the NGBJS. Ensure coordination with NGBJS Directorates for the planning, programming, and budgeting of NG joint and domestic capabilities and requirements.

f. Serve as a member of the Air Force Council.

- g. Designate a one- or two-star or civilian equivalent to serve as a member of the Air Force Board.
- h. Designate an O-6 or civilian equivalent as a member of the Air Force Group.
- i. Provide an O-6 or civilian equivalent to serve as a non-core member of the Investment Budget Review Committee.
- j. Serve as the resource proponent of the ANG subprogram, FYDP Major Force Program 5, Guard and Reserve Forces.
- k. Provide a briefing to the CNGB on the annual ANG POM submission, highlighting any ANG issues prior to the Air Force's presentation to the Three-Star Programmers' review, as appropriate.
- l. Brief CNGB before providing annual budget guidance to the States. Provide this guidance to the USFPOs and Wing Comptrollers and a copy to TAGs and Wing Commanders before the start of each fiscal year.
- m. Provide the UPL to the NGB-J8 annually, as appropriate.
- n. Provide midyear assessments of execution-year funding and supplemental requests to the Air Force and provide a copy to NGB-J8 and NGB-LL.
- o. Coordinate with NGB-J4 to develop the CNGB annual certification of an inventory for the preceding year of each item of equipment for which funds were appropriated, which was due to be procured in that fiscal year, and which was not received by the NG unit by the end of that fiscal year, IAW section 10541(d) of reference a, that this inventory is congruent with reference rr.

5. OCNGB Office Chiefs and Directors of each NGBJS Directorate. Appropriate Office Chiefs of the OCNGB and senior officers of each NGBJS Directorate will:

- a. Assign personnel to serve as JRPMs for designated joint functions and capabilities within all phases of PPBE.
- b. Ensure assigned JRPMs represent respective joint functions and capabilities through and as part of the ARNG and ANG PPBE processes IAW the internal controls provided by the NGB-J8 and the PPBE products and timelines provided by the ARNG and ANG Directorates. Ensure assigned JRPMs are educated and trained on OSD, JCS JS, Army, and Air Force PPBE processes and forums for effective NG participation.

c. Ensure assigned JRPMs provide input to and participate with the appropriate OSD Principal Staff Assistant for all Defense-wide funded programs to ensure compliance with DoD PPBE requirements, policies, and timelines.

d. Submit DNGBJS-approved joint functions and capabilities budget proposals through the Director of NGB-J8 to the ARNG and ANG Directorates for inclusion in the President's Budget.

6. Director of Manpower and Personnel (NGB-J1). NGB-J1 will:

a. Besides the responsibilities listed in paragraph 5, for all joint personnel functions and capabilities which include these specified NG Joint Programs -- some family programs, Tuition Assistance Advisors, Employment Support Program, Yellow Ribbon Reintegration Program, Beyond Yellow Ribbon, Non-Appropriated Funds, Sexual Assault Prevention and Response, and military competitions:

(1) Coordinate with OSD and JCS JS on policy updates, changes, and additions.

(2) Develop NG policy.

(3) Administer and execute all phases of PPBE.

b. Administer the National Guard Youth ChalleNGe Program IAW references b, ss, and tt and ensure that program funding is executed consistent with relevant law and other DoD instruction and policy.

c. Administer the STARBASE program IAW reference uu and ensure that program funding is executed consistent with relevant law, instruction, and policy.

7. Director of Joint Intelligence (NGB-J2). Besides the responsibilities listed in paragraph 5, NGB-J2 will, for joint intelligence functions and capabilities which include the following specified NG Joint Programs -- NG Incident Awareness and Assessment, Information Security, and Technical Surveillance Countermeasures:

a. Coordinate with OSD and JCS JS on policy updates, changes, and additions.

b. Develop NG policy.

c. Administer and execute all phases of PPBE.

8. NGB-J3/7. Besides the responsibilities listed in paragraph 5, NGB-J3/7 will:

a. For joint operations functions and capabilities which include the following specified NG Joint Programs -- the NG's contribution to DoD's Chemical, Biological, Radiological, and Nuclear Response Enterprise, the training of members and units of the NG to meet joint and State requirements, NG Response Force, NGB support to Continuity of Operations/Continuity of Government (COOP-COG), and NG domestic situational awareness:

(1) Coordinate with OSD and JCS JS on policy updates, changes, and additions.

(2) Develop NG policy.

(3) Administer and execute all phases of PPBE.

b. For NG drug interdiction and counter-drug activities:

(1) Coordinate with OSD and JCS JS on policy updates, changes, and additions.

(2) Develop NG policy.

(3) Administer and execute NG drug interdiction and counter-drug activities IAW section 112, reference b.

(4) Coordinate the delivery of State drug interdiction and counter-drug activities plans to the Deputy Assistant Secretary of Defense for Counternarcotics and Global Threats, participate in OSD's PPBE process, and monitor the SecDef's allocation of funds to support these plans.

(5) Ensure counternarcotics program funding is executed consistent with relevant law, instruction, and policy IAW reference vv.

c. For operations conducted IAW references b and cc through pp or in support of State missions:

(1) Coordinate and monitor the request for and use of NG personnel and resources.

(2) Coordinate with the NGB-J8 and ARNG and ANG Directorates, to ensure that resourcing for these operations complies with existing statutory and regulatory guidance.

9. NGB-J4. Besides the responsibilities listed in paragraph 5, NGB-J4 will:

a. For joint logistics functions and capabilities which include the specified NG Joint Program, the Consequence Management Support Center:

(1) Coordinate with OSD and JCS JS on policy updates, changes, and additions.

(2) Develop NG policy.

(3) Administer and execute all phases of PPBE.

b. Coordinate with the ARNG and ANG Directorates to annually prepare the CNGB's certification of the inventory for the preceding year of each item of equipment for which funds were appropriated, which was due to be procured in that fiscal year, and which was not received by the NG unit by the end of that fiscal year IAW section 10541(d) of reference a, that this inventory is congruent with reference rr.

10. Director of Strategy, Policy, Plans, and International Affairs (NGB-J5). Besides the responsibilities listed in paragraph 5, the NGB-J5 will:

a. For joint international affairs functions and capabilities which include the NG Joint DoD State Partnership Program:

(1) Coordinate with OSD and JCS JS on policy updates, changes, and additions.

(2) Develop NG policy.

(3) Administer and execute all phases of PPBE.

b. Coordinate with the ARNG and ANG Directorates to provide input to the CJCS for the development of reference n.

11. Director of C4 Systems and Chief Information Officer (NGB-J6). Besides the responsibilities listed in paragraph 5, for joint command, control, communications, and computers systems functions and capabilities which include the following specified NG Joint Programs -- NGB support to COOP-COG, NG domestic interoperable communications, and NG domestic situational awareness, the NGB-J6 will:

a. Coordinate with OSD and JCS JS on policy updates, changes, and additions.

b. Develop NG policy.

- c. Administer and execute all phases of PPBE.

12. Office of the NGB Chief Counsel (NGB-JA). Besides the responsibilities listed in paragraph 5, for joint legal functions and capabilities, which include the NG Joint Programs NGB-JA/Office of Complex Administrative Investigations, as well as Special Victim's Counsel, the NGB-JA will:

- a. Coordinate with OSD and JCS JS on policy updates, changes, and additions.
- b. Develop NG policy.
- c. Administer and execute all phases of PPBE.

13. JRPM. The JRPM will:

- a. Continuously review the assigned NG Joint Program to identify any capability shortfalls, required statutory changes, program deficiencies, budget shortfalls, or execution challenges and determine which portion of each of these items is an Army and an Air Force responsibility.
- b. Submit capability shortfalls through the NG Joint Capabilities and Development process IAW reference v.
- c. Submit required statutory changes through the NG submissions in the Unified Legislative and Budgeting Process IAW references ww and xx.
- d. Submit budget shortfalls through the UPL process.
- e. Provide midyear assessments of execution year funding and supplemental requests, as appropriate.
- f. Represent respective joint functions and capabilities (including all activities funded through the NGBJS Requirements Validation Board) through and as part of the ARNG and ANG Directorates' PPBE processes IAW internal controls provided by the NGB-J8 and PPBE products and timelines provided by the ARNG and ANG.
- g. Attend PPBE training offered or sponsored by NGB-J8, ARNG, and ANG.
- h. Prepare budget proposals for inclusion in the President's Budget.

ENCLOSURE B

REFERENCES

PART I. REQUIRED

- a. Title 10, United States Code (U.S.C.), “Armed Forces”
- b. Title 32, U.S.C., “National Guard”
- c. DoD Directive 5105.77, 30 October 2015, “National Guard Bureau,” Incorporating Change 1, 10 October 2017
- d. DoD Directive 7045.14, 25 January 2013, “The Planning, Programming, Budgeting, and Execution (PPBE) Process”
- e. DoD Instruction 7000.14, 03 March 2006, “Department of Defense Financial Management Policy and Procedures,” Incorporating Change 1, 17 September 2008
- f. DoD 7000.14-R, “Department of Defense Financial Management Regulation (DoD FMR)”
- g. CJCS Instruction 8501.01B, 21 August 2012, “Chairman of the Joint Chiefs of Staff, Combatant Commanders, Chief, National Guard Bureau, and Joint Staff Participation in the Planning, Programming, Budgeting and Execution Process”
- h. Army Regulation 1-1, 23 May 2016, “Planning, Programming, Budgeting, and Execution”
- i. HQDA General Orders, No. 2017-01, 05 January 2017, “Assignment of Functions and Responsibilities within Headquarters, Department of the Army”
- j. Air Force Policy Directive 16-5, 27 September 2010, “Planning, Programming, Budgeting and Execution Process”
- k. Air Force Policy Directive 65-6, 19 January 2017, “Budget”
- l. Air Force Instruction 16-501, 15 August 2006, “Control and Documentation of Air Force Programs”
- m. Air Force Instruction 65-601, Vol. 3, 08 August 2011, “The Air Force Budget Corporate Process”
- n. DoD National Defense Strategy, 19 January 2018

- o. DoD Defense Planning Guidance, Fiscal Years 2018-2022, 29 February 2016
- p. DoD Instruction 5100.73, 01 December 2007, “Major DoD Headquarters Activities,” Incorporating Change 2, 12 June 2012
- q. DoD Instruction 1205.18, 12 May 2014, “Full-Time Support (FTS) to the Reserve Components”
- r. National Guard Regulation (NGR) 600-5, 21 September 2015, “The Active Guard Reserve (AGR) Program Title 32, Full Time National Guard Duty (FTNGD) Management”
- s. CNGB Instruction 9500.01, 09 August 2016, “National Guard Fiscal Stewardship”
- t. CJCS Instruction 3170.01I, 23 January 2015, “Joint Capabilities Integration and Development System (JCIDS)”
- u. CNGB Instruction 5100.01, 26 January 2017, “National Guard Strategic Planning System”
- v. CNGB Instruction 8201.01, 07 April 2014, “Joint Capability Assessment and Development Process”
- w. DoD Directive 8260.05, 07 July 2011, “Support for Strategic Analysis (SSA)”
- x. OSD Letter 003145-13, 21 April 2013, “State-Federal Consultative Process for Programming and Budgetary Proposals Affecting the National Guard”
- y. DoD Directive 5105.79, 19 May 2008, “DoD Senior Governance Councils”
- z. CNGB Instruction 5052.01, 02 November 2015, “DoD Governance Meetings”
- aa. CNGB Manual 5052.01, 03 October 2016, “DoD Governance Meeting Procedural Guidance”
- bb. CNGB Instruction 0500.01, 08 November 2012, “National Guard Bureau (NGB) Relations with Congress”
- cc. DoD Directive 3025.13, 08 October 2010, “Employment of DoD Capabilities in Support of the U.S. Secret Service (USSS), Department of Homeland Security (DHS)”

- dd. DoD Directive 3025.18, 29 December 2010, “Defense Support of Civil Authorities (DSCA)”
- ee. DoD Directive 3150.08, 20 January 2010, “DoD Response to Nuclear and Radiological Incidents”
- ff. DoD Directive 3160.01, 25 August 2008, “Homeland Defense Activities Conducted by the National Guard,” Incorporating Change 2, 06 June 2017
- gg. DoD Directive 5210.55, 15 December 1998, “Department of Defense Presidential Support Program”
- hh. DoD Instruction 3025.17, 16 December 2002, “Civil-Military Assistance for Certain Youth and Charitable Organizations”
- ii. DoD Instruction 3025.19, 29 November 2011, “Procedures for Sharing Information with and Providing Support to the U.S. Secret Service (USSS), Department of Homeland Security (DHS),” Incorporating Change 1, 13 March 2017
- jj. DoD Instruction 3025.20, 06 April 2012, “Defense Support of Special Events,” Incorporating Change 1, 24 May 2017
- kk. DoD Instruction 3025.21, 27 February 2013, “Defense Support of Civilian Law Enforcement Agencies”
- ll. DoD Instruction 3025.22, 26 July 2013, “The Use of the National Guard for Defense Support of Civil Authorities,” Incorporating Change 1, 15 May 2017
- mm. DoD Instruction 3150.10, 02 July 2010, “DoD Response to U.S. Nuclear Weapon Incidents”
- nn. CNGB Instruction 1302.01, 23 April 2012, “Guidance for Members Performing Duty Under the Authority of 32 U.S.C. § 502(f),” Certified as Current 12 July 2017
- oo. CNGB Instruction 3000.04, 24 Jan 2018, “National Guard Bureau Domestic Operations”
- pp. NGR 500-5/ANG Instruction 10-208, 18 August 2010, “National Guard Domestic Law Enforcement Support and Mission Assurance Operations”
- qq. DoD Instruction 1200.18, 07 June 2012, “The United States Property and Fiscal Officer Program”

- rr. DoD Instruction 4140.58, 08 January 2010, “National Guard and Reserve Equipment Report (NGRER)”
- ss. DoD Instruction 1025.8, 20 March 2002, “National Guard ChalleNGe Program”
- tt. CNGB Instruction 9350.01, 15 November 2015, “National Guard Youth ChalleNGe Program”
- uu. DoD Instruction 1025.7, 14 September 2000, “Department of Defense STARBASE Program”
- vv. CNGB Instruction 3100.01A, 22 June 2015, “National Guard Counterdrug Support”
- ww. DoD Directive 5500.20, 28 March 2005, “Unified Legislative and Budgeting (ULB) Process”
- xx. CNGB Instruction 0500.02, 01 February 2013, “Development, Coordination, and Submission of National Guard Bureau (NGB) Legislative Initiatives”

PART II. RELATED

- yy. DoD Directive 7045.20, 25 September 2008, “Capability Portfolio Management,” Incorporating Change 1, 25 May 2017
- zz. DoD Instruction 7250.13, 30 June 2009, “Use of Appropriated Funds for Official Representation Purposes”
- aaa. CNGB Instruction 0100.01, 11 January 2013, “Organization of the National Guard Bureau”
- bbb. CNGB Notice 0100, 15 November 2016, “Implementation of CNGBI 0100.01”

GLOSSARY

PART I. ACRONYMS

ANG	Air National Guard
ANGUS	Air National Guard of the United States
ARNG	Army National Guard
ARNGUS	Army National Guard of the United States
CJCS	Chairman of the Joint Chiefs of Staff
CNGB	Chief of the National Guard Bureau
COOP-COG	Continuity of operations/continuity of government
DANG	Director of the Air National Guard
DARNG	Director of the Army National Guard
DNGBJS	Director of the National Guard Bureau Joint Staff
DoD	Department of Defense
FYDP	Future Years Defense Program
HAF	Headquarters of the Air Force
HQDA	Headquarters of the Department of the Army
IAW	In accordance with
JCS JS	Joint Chiefs of Staff Joint Staff
JRPM	Joint Resource Program Manager
NG	National Guard
NGB	National Guard Bureau
NGB-J1	Manpower and Personnel Directorate
NGB-J2	Joint Intelligence Directorate
NGB-J3/7	Domestic Operations and Force Development Directorate
NGB-J4	Logistics Directorate
NGB-J5	Strategy, Policy, Plans, and International Affairs Directorate
NGB-J6	C4 Systems and Chief Information Officer Directorate
NGB-J8	Programs and Resources/Comptroller Directorate
NGB-JA	Office of the National Guard Bureau Chief Counsel
NGB-LL	Office of Legislative Liaison
DNGBJS	National Guard Bureau Joint Staff
OCNGB	Office of the Chief of the National Guard Bureau
OPR	Office of primary responsibility
OSD	Office of the Secretary of Defense
PBD	Program Budget Decision
PBR	Program and Budget Review
PDM	Program Decision Memorandum
POM	Program Objective Memorandum
PPBE	Planning, Programming, Budgeting, and Execution
RMD	Resource Management Decision
SECAF	Secretary of the Air Force
SECARMY	Secretary of the Army

SecDef	Secretary of Defense
SPR	Strategic Portfolio Review (formerly Front End Assessment)
TAG	The Adjutant General
UPL	Unfunded priorities list
USPFO	United States Property and Fiscal Officer

PART II. DEFINITIONS

National Guard Joint Program -- Any activity or program that requires resources from either Department of Defense appropriations (for example, Defense-Wide Operations and Maintenance appropriated funds for counternarcotics, Youth Challenge, and STARBASE) or resources from both Army National Guard and Air National Guard appropriations.

National Guard Bureau Elements -- as defined in paragraph 3.c. of reference c.