



CHIEF NATIONAL GUARD BUREAU INSTRUCTION

NGB-J5
DISTRIBUTION: A

CNGBI 5100.01
26 January 2017

NATIONAL GUARD STRATEGIC PLANNING SYSTEM

References:

- a. Title 10, United States Code, “Armed Forces”
 - b. DoD Directive 5105.77, 30 October 2015, “National Guard Bureau”
 - c. CJCS Instruction 3100.01C, 20 November 2015, “Joint Strategic Planning System”
1. Purpose. This instruction establishes policy and assigns responsibilities for the National Guard Strategic Planning System (NGSPS) in accordance with (IAW) references a, b, and c.
 2. Cancellation. None.
 3. Applicability. This instruction applies to all elements of the National Guard (NG). This instruction does not supersede existing Army National Guard (ARNG) and Air National Guard (ANG) processes and products regarding strategic planning.
 4. Policy. It is National Guard Bureau (NGB) policy to assist the Chief of the National Guard Bureau (CNGB) in meeting legal and policy responsibilities to support the President of the United States (POTUS), Secretary of Defense (SecDef), Secretary of the Army, Chief of Staff of the Army, Secretary of the Air Force, Chief of Staff of the Air Force, Chairman of the Joint Chiefs of Staff (CJCS), Combatant Commanders, and the NG of the States, Territories, and District of Columbia (hereafter referred to as “States”) through the NGSPS for the development and coordination of NG strategy documents, NGB inputs to the Joint Strategic Planning System (JSPS), and other CNGB-directed products.

UNCLASSIFIED

a. NGSPS products represent the CNGB's best military advice and guidance, informed by inputs from the Office of the CNGB, NGB Joint Staff (NGBJS) directorates, ARNG and ANG directorates, and The Adjutants General (TAGs) of each State.

b. The NGSPS will provide a formal structure to enable the CNGB to fulfill assess, advise, and guide responsibilities by analyzing the strategic environment; identifying and aligning strategic NG ends, ways, and means; identifying and mitigating NG strategic and military risk; providing advice and assessments to the CNGB regarding NG policies, authorities, and capabilities; issuing guidance to the NGB and NG; and making recommendations to the States regarding non-Federal roles and missions.

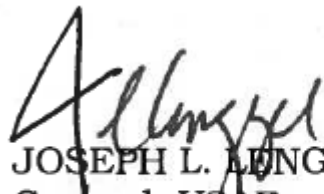
5. Definitions. None.

6. Responsibilities. See Enclosure A.

7. Summary of Changes. This is the initial publication of CNGBI 5100.01.

8. Releasability. This instruction is approved for public release; distribution is unlimited. Copies are available through <<https://www.ngbpdc.ngb.army.mil>>.

9. Effective Date. This instruction is effective upon publication and must be reissued, cancelled, or certified as current every five years.



JOSEPH L. LENGYEL
General, USAF
Chief, National Guard Bureau

Enclosures:

- A -- Responsibilities
- B -- References
- GL -- Glossary

ENCLOSURE A

RESPONSIBILITIES

1. CNGB. The CNGB will:

a. Direct NGB staff, U.S. Property and Fiscal Officers, and NGB liaison officers using guidance from the POTUS, SecDef, and CJCS.

b. Solicit advice from Governors and TAGs, and provide information and guidance to TAGs and non-Federalized NG.

c. Exchange information with Office of the SecDef officials, DoD Component heads, and officials of other Federal agencies and departments.

d. Assess the strategic and military environments to support CJCS responsibilities pursuant to reference a.

e. Provide military and strategic advice to, and through, the CJCS to inform the development of national security, defense and military strategy, policy, plans, doctrine, and guidance.

f. Advise the CJCS on matters pertaining to non-Federalized NG forces to support the Chairman's role as principal military advisor to the POTUS, National Security Council, Homeland Security Council, and SecDef.

g. Provide advice to the CJCS as a member of the JCS with the additional specific responsibility of addressing matters involving non-Federalized NG forces in support of homeland defense and civil support missions, pursuant to section 10502 of reference a.

h. Direct NGB staff and communicate with stakeholders on strategy, plans, policy, and fiscal issues to guide the NG of the States.

2. Director of the National Guard Bureau Joint Staff (DNGBJS). The DNGBJS will:

a. Oversee the development, implementation, monitoring, and assessment of the NGSPS.

b. Report to the CNGB on implementing, monitoring, and assessing the NGSPS.

3. Office of the Chief of the National Guard Bureau (OCNGB) Office Chiefs and NGBJS Directors. OCNGB Office Chiefs and NGBJS Directors will:

- a. Ensure offices and directorates participate in NGSPS and JSPS working groups.
- b. Provide subject matter expertise at the appropriate level.
- c. Maintain situational awareness and ensure inputs to the NGSPS and JSPS from representatives of their offices and directorates reflect the views and assessments of their respective chiefs and directors.
- d. Serve as an Office of Coordinating Responsibility (OCR) for NGB inputs to the National Security Strategy (NSS), National Military Strategy (NMS), Joint Strategy Review (JSR), Quadrennial Defense Review (QDR), Defense Planning Guidance (DPG), Unified Command Plan (UCP), Guidance for Employment of the Force (GEF), Joint Strategic Capabilities Plan (JSCP), Joint Assessment (CJA), Chairman's Risk Assessment (CRA), Capability Gap Assessment (CGA), Global Force Management Implementation Guidance (GFMIG), Chairman's Program Recommendation (CPR), Chairman's Program Assessment (CPA), Joint Capabilities and Integration Development System (JCIDS), Chairman's Readiness System (CRS), Global Force Management Allocation Plan (GFMAP), Chairman's Joint Training Guidance (CJTG), Capstone Concept for Joint Operations (CCJO), Joint Operations Planning and Execution System (JOPES), Adaptive Planning and Execution (APEX), Global Force Management (GFM), and Joint Force Development, except where a directorate is identified as an Office of Primary Responsibility (OPR).

4. Director of Domestic Operations and Force Development Directorate (NGB-J3/7). The Director of NGB-J3/7 will serve as the OPR for NGB inputs and processes related to the CRS, GFM, GFMAP, JOPES, APEX, CJTG, CCJO, and Joint Force Development.

5. Director of Strategy, Policy, Plans, and International Affairs (NGB-J5). The Director of NGB-J5 is responsible for the implementation of the NGSPS and will:

- a. Lead NGB efforts to prepare, staff, and publish the NG Strategy and other strategy documents.
- b. Serve as OPR for NGB inputs to the CJA, CRA, GEF, JSCP, JSR, NMS, NSS, and UCP.
- c. Monitor and report to the CNGB, through the DNGBJS, on implementing the NGSPS and its products.
- d. Participate in Joint Staff J5 forums, to include the Joint Strategy Working Group and Joint Worldwide Planners Seminar.

6. Director of Programs and Resources/Comptroller (NGB-J8). The Director of NGB-J8 will serve as OPR for NGB inputs and processes related to the QDR, DPG, CGA, GFMIG, CPR, CPA, and JCIDS.

7. The Directors of the Army National Guard (DARNG) and Air National Guard (DANG). The DARNG and DANG will:

a. Ensure participation by the ANG and ARNG Directorates in NGSPS working groups and provide subject matter expertise at the appropriate level.

b. Maintain situational awareness and ensure inputs to the NGSPS and JSPPS reflect ANG and ARNG directorate-level assessments and the perspective of their respective directorates.

c. Lead NGB efforts in support of Army and Air Force Service strategic planning respectively.

8. TAGs and the Commanding General of the District of Columbia NG (CG). TAGs and the CG may provide inputs to the NGSPS through senior leader forums or in response to formal requests.

GLOSSARY

PART I. ACRONYMS

ANG	Air National Guard
APEX	Adaptive Planning and Execution
ARNG	Army National Guard
CCJO	Capstone Concept for Joint Operations
CG	Commanding General of the District of Columbia National Guard
CGA	Capability Gap Assessment
CJA	Comprehensive Joint Assessment
CJCS	Chairman of the Joint Chiefs of Staff
CJTG	Chairman's Joint Training Guidance
CNGB	Chief of the National Guard Bureau
CPA	Chairman's Program Assessment
CPR	Chairman's Program Recommendation
CRA	Chairman's Risk Assessment
CRS	Chairman's Readiness System
DANG	Director of the Air National Guard
DARNG	Director of the Army National Guard
DNGBJS	Director of the National Guard Bureau Joint Staff
DPG	Defense Planning Guidance
GEF	Guidance for Employment of the Force
GFM	Global Force Management
GFMIG	Global Force Management Implementation Guidance
GFMAP	Global Force Management Allocation Plan
JCIDS	Joint Capabilities and Integration Development System
JCS	Joint Chiefs of Staff
JOPEX	Joint Operations Planning and Execution System
JSCP	Joint Strategic Capabilities Plan
JSPS	Joint Strategic Planning System
JSR	Joint Strategy Review
NG	National Guard
NGB-J3/7	Directorate of Domestic Operations and Force Development
NGB-J5	Directorate of Strategy, Policy, Plans, and International Affairs
NGB-J8	Directorate of Resource Management and Comptroller
NGB	National Guard Bureau
DNGBJS	National Guard Bureau Joint Staff
NGSPS	National Guard Strategic Planning System
NMS	National Military Strategy
NSS	National Security Strategy
OCNGB	Office of the Chief of the National Guard Bureau
OPR	Office of Primary Responsibility

QDR
SecDef
TAG
UCP

Quadrennial Defense Review
Secretary of Defense
The Adjutant General
Unified Command Plan

PART II. DEFINITIONS

(NONE)