



CHIEF OF THE NATIONAL GUARD BUREAU INSTRUCTION

NGB-J3/4/7
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NATIONAL GUARD CHEMICAL, BIOLOGICAL, RADIOLOGICAL, AND NUCLEAR RESPONSE MANAGEMENT

References: See Enclosure B.

1. Purpose. This instruction establishes policy and assigns responsibilities for the National Guard (NG) Chemical, Biological, Radiological, and Nuclear (CBRN) Response Enterprise (CRE) Forces in accordance with (IAW) references a, b, and c, and delineates Chief of the National Guard Bureau (CNGB) delegation of management responsibilities for a NG CRE Force IAW references d, e, f, g, and h.

2. Cancellation. This instruction cancels and replaces CNGB Instruction 3510.01, 07 June 2016, "National Guard Homeland Response Force and Chemical, Biological, Radiological, Nuclear, and High Yield Explosives Enhanced Response Force Package Management."

3. Applicability. This instruction is applicable to the National Guard Bureau (NGB) Joint Staff; Army National Guard (ARNG) and Air National Guard (ANG) Directorates, NG Joint Force Headquarters-State (NG JFHQs-State), and all designated NG CRE forces.

4. Policy. It is NG policy to maintain specialized technical expertise and equipment to rapidly respond safely and effectively to the unique initial, residual hazards, and effects of a CBRN incident.

a. The NGB is a joint activity of the Department of Defense (DoD), per reference i, and is the channel of communications on all matters pertaining to the NG between the Army and Air Force and the 54 States, Territories, and the District of Columbia. The CNGB is a member of the Joint Chiefs of Staff, with responsibilities as military advisor to the President of the United States, the National Security Council, Homeland Security Council, and the Secretary of Defense regarding matters involving non-Federalized NG forces in support of homeland defense and civil support missions IAW references c, g, and i.

b. NG CRE forces are composed of the Weapons of Mass Destruction – Civil Support Team (WMD-CST); Homeland Response Force (HRF); and Chemical, Biological, Radiological, Nuclear, and High-Yield Explosives (CBRNE) Enhanced

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Response Force Package (CERFP). NG CRE units are technically proficient in order to support civil authorities to save lives, protect property and the environment, and meet basic human needs reducing the effects of a CBRN incident.

c. NGB on behalf of the CNGB and in consultation with the affected The Adjutants General (TAGs) or the Commanding General of the District of Columbia coordinates with the supported Geographic Combatant Commander on recommendations to the Secretary of Defense, through the Chairman of the Joint Chiefs of Staff (CJCS), for employment of NG CRE and supporting NG forces. This consultation includes requested assistance from other States and Territories, normally via the Emergency Management Assistance Compact process, with inherent national, regional or multi-State NG CRE coordination requirements. This coordination and synchronization is critical to gain an economy of effort for timely deployment of NG CRE forces to mitigate the effects of State, regional, and national CBRN incidents IAW reference j.

d. CBRN operational response preparedness is a subset of domestic all-hazards preparedness and is a type of support provided within the Defense Support of Civil Authorities mission. CBRN response considers the total capabilities and limitations of affected civil authorities, from the local first responders, up through the State response, to the Federal response level. Military CBRN support is requested when civil authorities, up to, and including the Federal level, lack necessary CBRN capabilities to effectively respond to the situation.

e. State, Territorial, and Tribal local officials are responsible for preparing for and coordinating assistance for dealing with domestic emergencies including CBRN incidents. As a general assumption, a complex catastrophic CBRN event would quickly exceed the capabilities of local, State, and Tribal governments. Any action taken to address the consequences of any inadvertent or deliberate release of a chemical, biological, or radiological agent may constitute a CBRN response operation, IAW reference k.

f. Governors have authority to activate and employ their State's NG forces in State Active Duty status in response to domestic event. As the principal authority during State emergencies, governors may direct an immediate response using NG personnel under state command and control including personnel in a Title 32 (T32) Active Guard and Reserve (AGR) status. However, NG personnel will not be placed in or extended in T32 status to conduct State immediate response activities. State immediate response activity must be conducted IAW reference l.

g. NG personnel activated in T32 status are under the control of their governor and TAG of their State, Territory, or the Commanding General of the District of Columbia.

h. Federal law, as codified in references g and m, creates distinct mechanisms for the Governor, TAG, CNGB, Secretary of Defense, and President to call upon CRE forces to assist civil authorities.

5. Definitions. See Glossary.
6. Responsibilities. See Enclosure A.
7. Summary of Changes. This instruction updates NGB Joint Staff roles and responsibilities to include inclusion of the Vice Chief of the National Guard Bureau (VCNGB) IAW references n and o.
8. Releasability. This instruction is approved for public release; distribution is unlimited. It is available at <<https://www.ngbpmc.ng.mil/>>.
9. Effective Date. This instruction is effective upon publication and must be revised, reissued, cancelled, or certified as current every five years.



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Enclosures:

- A -- Responsibilities
- B -- References
- GL -- Glossary

ENCLOSURE A
RESPONSIBILITIES

1. CNGB. The CNGB will:

a. Oversee the NG CRE.

b. Direct, authorize and ensure all necessary functions are in place for the successful implementation of plans, policies, and procedures for the management of the NG CRE in support of homeland defense and civil support missions as directed in references c, g, and i and IAW reference a.

c. Serve as the principal advisor to the Secretary of Defense and the Secretaries and the Chiefs of Staff of the Army and Air Force on all matters related to the non-Federalized NG CRE.

d. In coordination with Commander U.S. Northern Command (CDRUSNORTHCOM) and Commander U.S. Indo Pacific Command (CDRUSINDOPACOM) establish arrangements to sustain common training, equipment, exercise, and certification requirements for Active and Reserve Component CRE forces.

e. When directed by the Secretary of Defense, support the transition of State Active Duty or T32 NG forces to Title 10 status.

2. VCNGB. The VCNGB will:

a. On behalf of the CNGB, direct the activities of the NGB Joint Staff to execute NG CRE domestic operations with ARNG, ANG, TAGs, and the Commanding General of the District of Columbia IAW references n and o.

b. Assist the CNGB by facilitating and coordinating NG strategic homeland defense and defense support to civil authority operations with the Office Secretary of Defense (OSD), Under Secretary of Defense for Personnel and Readiness (USD(P&R)); ASD for Homeland Defense and Global Security (ASD(HD&GS)); and Assistant Secretary of Defense for Reserve Affairs (ASD(RA) for support and cooperation for deployment and utilization of NG CRE forces.

c. Facilitate matters pertaining to CRE force collaboration with Defense CBRN Response Force (DCRF), and Command and Control CBRN Response Elements Alpha and Bravo (C2CRE-A and C2CRE-B) with USNORTHCOM and USINDOPACOM. Ensure an adequate and balanced NG CRE level of national-region mission preparedness capability and capacity among the States, Territories and District of Columbia is maintained IAW reference b.

d. Report NG CRE unit readiness review on behalf of CNGB with CDRUSNORTHCOM, and CDRUSINDOPACOM for a combined CRE preparedness and deployment readiness assessment of the CRE to the CJCS.

e. Assist CNGB regarding International CBRN response (ICBRN-R) utilization of CRE forces IAW reference p. Support USG ICBRN-R DoD-led CBRN consequence management operations and DoD CBRN consequence management concurrent with military operations.

f. Direct NG CRE force generation cycle management to confirm that NG CRE units are organized, equipped, trained, and mission validated IAW references a and b. To promote procedures for executing the NGB Joint Manpower Program with the Director of the Army National Guard (DARNG) and Director Air National Guard (DANG) to achieve and maintain CRE requirements.

g. Validate NG CRE preparedness through conduct of unit External Evaluation (EXEVAL) and CBRN exercise assessments IAW reference b. Ensuring results are distributed among TAGs and the Commanding General of the District of Columbia and with USNORTHCOM and USINDOPACOM.

h. Assess Program Objective Memorandum (POM) development for acquisition and sustainment of related ARNG or ANG CRE resourcing requirements that are delineated to support an Alerted Level of preparedness IAW reference b. Ensure that ARNG and ANG are identifying personnel, equipment, and facility requirements to sustain CRE force mission requirements.

i. Manage NG CRE issuances to ensure publication of NG CRE CNGB Manuals, NG-CRE CONPLANS, and CRE Training and Evaluation Outline Assessment guidance. Delegating authority to the Director of Operations (NGB-J3/4/7) to publish NG CRE Yearly Planning Guidance (YPG) to include assignment of the NG CRE unit participation in designated Geographic Combatant Commander CBRN preparedness exercises and National Special Security Events with States and Territory TAGs, and the Commanding General of the District of Columbia

j. Provide guidance for activities of NG CRE participation in the State Partnership Program (SPP) with TAGs, and the Commanding General of the District of Columbia to ensure that NG strategic partnership events support the Geographic Combatant Commander. On behalf of the CNGB, to confirm CRE activities approved by the relevant CCMD's are documented and coordinated through the Assistant Secretary Defense (Strategy, Plans, and Capabilities) IAW reference p.

3. DARNG and DANG. The DARNG and DANG will:

a. Assist in executing the functions of NGB as they relate to NG CRE forces with their respective Services.

- b. Develop and implement processes and procedures for coordinating NG CRE force sourcing requirements with Service GFM sourcing requirements, provide updates to the CNGB.
- c. Develop and publish ARNG and ANG-respective policies to implement NG CRE Full Time Support (FTS) guidance IAW CNGB guidance; support planning and programming for NG CRE FTS.
- d. Support CNGB review and maintenance of NG CRE JMETS and JMETL.
- e. Coordinate NG CRE training funding requirements within Army and Air Force-respective Planning, Programming, Budget, and Execution (PPBE) processes; and ensure adequate Service resourcing.
- f. Review CNGB inputs to the JMEEL.
- g. Coordinate NG CRE equipment sustainment funding requirements within Army and Air Force-respective PPBE processes; ensure adequate Service resourcing.
- h. Support the coordination of NG CRE State and regional planning with ARNG and ANG units.
- i. Facilitate the transition of State Active Duty or T32 forces to Federalized Title 10 status for NG CRE forces.
- j. Develop policies and procedures to nominate Basic Support Installations (BSIs), in coordination with TAGs and CNGB, for training, exercises, and operations, as requested by the supported combatant commander.
- k. Provide situational awareness to CNGB on the employment of NG CRE ARNG and ANG forces among the States, Territories, and the District of Columbia to ensure an adequate balance of NG CRE forces are available to rapidly respond to CBRN events.
- l. Implement NG policy and planning guidance in coordination with this instruction among TAGs and the Commanding General of the District of Columbia as CRE force generation administrators. Expedite acquisition of CRE mission essential requirements and appropriate levels to sustain mission preparedness of CRE assigned forces comprised of WMD-CST, HRF, CERFP, and C2CRE-B.
- m. Facilitate ARNG and ANG budget processes to include NG CRE force financial management synchronization with CNGB. Taking into account POM development to sustain forces at an alerted level of preparedness, maintenance of logistics and acquisition, and NG CRE unit training requirements.
- n. Support SPP CRE activities to ensure effective management controls are in place for budgeting and use of appropriated funds expended for SPP IAW reference p.

o. Facilitate the mobilization and deployment of ARNG and ANG NG CRE forces in response to CBRN incidents on foreign territories IAW reference o.

4. Director of NGB-J3/4/7. The Director of NGB-J3/4/7 will:

a. Advise the CNGB and VCNGB regarding NG CRE force implementation and execution IAW reference b.

b. Establish policy and procedures to facilitate and synchronize the notification, alert, deployment, mobilization, employment, and sustainment of NG CRE forces to support civil authority response to a CBRN incident in a State Active Duty, T32, or Title 10 status.

c. Develop policies and procedures to facilitate and synchronize the employment of NG CRE resources in support of contingency operations, including National Special Security Events and Special Events.

d. In the event of a CBRN incident in the homeland, facilitate coordination between the affected state TAGs and the supported combatant commanders and provide recommendations to the CNGB for the employment of NG CRE forces.

e. Provide NG CRE common operating picture to the Office of the CNGB (OCNGB), the supported combatant commander, and CJCS.

f. Coordinate with TAGs, DARNG, and DANG to ensure adequate sourcing of NG CRE forces to maintain readiness; provide updates to OCNGB.

g. Validate FTS requirements, planning, and programming for the NG CRE.

h. Validate and publish NG CRE JMETS and JMETL for coordination with CDRUSNORTHCOM and CDRUSINDOPACOM.

i. Advocate for NG CRE training requirements within the NGB Joint Staff and during Service PPBE processes; identify shortfalls and provide operational risk assessment to CNGB.

j. Validate the NG CRE JMEEL; enforce policy for the care of supplies in storage and lifecycle management of JMEEL items designated for bulk storage.

k. Manage the NG CRE forces generation cycle to maintain an alerted level of CBRN incident response preparedness. To promote nationally organized NG CRE forces that are adequately manned, equipped, trained, and maintained by the States and Territories.

l. Facilitate production of CBRN Response NG CRE CONPLAN with the NGB-J39 to ensure that it remains current and synchronized with references r and s. Overseeing

NG-CRE CONPLAN for CRE mission execution among the CNGB, ARNG and ANG Directors, TAGs, and the Commanding General of the District of Columbia. Upon a Governor's request for assistance (RFA), produce a NG CRE Operation Order (OPORD) to support and expedite deployment and employment of NG CRE forces IAW references a, b, c, f, j, k, and p.

m. Maintain channels of communications through the NGB Joint Operations Center (NGB-JOC), for CRE operational deployment and employment coordination among ARNG, ANG, USNORTHCOM, USINDOPACOM, USSOCOM, USTRANSCOM, Federal Emergency Management Agency (FEMA), NG JFHQs-State IAW references a, b, k, and p.

n. Coordinate the development of CRE Universal Joint Task List with USNORTHCOM J3, and USINDOPACOM J3.

o. Execute NG CRE resourcing and budget guidance with NGB Joint Staff, ARNG and ANG staffs.

p. Publish the NG CRE YPG directed to TAGs, the Commanding General of the District of Columbia, and respective NG JFHQs-State staffs to facilitate CRE forces generation cycle and sustain an alerted level of preparedness as NG CRE force providers.

q. Designated NG CRE Deployment Response Exercise (DRE) Director to direct and maintain DRE NG CRE requirements IAW reference b. In the capacity of NG CRE DRE Director will designate Regional DRE Deputy Directors for managing the conduct of NG CRE unit DREs.

r. Track and report NG CRE SPP activities conducted by the NG of a State or Territory and NG CRE deployments in support of such activities IAW reference q.

s. Publish policies and procedures to facilitate the mobilization and deployment of NG CRE forces in response to CBRN incidents on foreign territories.

5. TAGs and Commanding General of the District of Columbia. TAGs and the Commanding General of the District of Columbia will:

a. Support State and local officials by increasing awareness of NG CRE force capabilities available for support of civil authorities for emergencies and disasters.

b. Provide support in response to Governors' RFAs supporting civil authorities in the event of a CBRN incident or complex catastrophic incident that requires Federal RFA.

c. Manage respective NG JFHQs-State staffs to support NG CRE force manning, equipping, and training IAW this instruction and CNGB guidance; provide updates to OCNGB, DARNG, and DANG.

d. Support CNGB policies and procedures to certify the mission readiness of NG CRE forces.

e. Direct NG JFHQs-State ARNG and ANG staff elements to support sustainment of CRE forces consisting of; WMD-CST, HRF, CERFP, and C2CRE-B IAW references a, b, c, g, and h.

f. Promote the development of State and Territory CBRN response plans that integrate regional NG CRE forces in a State response and integrate the state CBRN response plan with the CBRN response plan of the respective combatant commander; establish State-to-State and regional Emergency Management Assistance Compacts in support of State and Territory CBRN response plans.

g. Execute and comply with NG CRE FTS directives from NGB; support NGB-J3/4/7 FTS review and evaluation IAW CNGB guidance; ensure NG CRE FTE requirements are applied to State NG CRE forces.

h. Support CNGB in the development and review of CRE JMETS and Training and Evaluation outlines.

i. Provide annual budget and maintain JMEEL equipment. Adhere to and enforce the CNGB policy for the care of supplies in storage and lifecycle management of JMEEL items designated for bulk storage.

j. Provide State NG CRE common operating picture to NGB-J3/4/7.

k. Facilitate the development of policies and procedures to nominate BSIs, in coordination with the CNGB, for training, exercises, and operations, as requested by the supported combatant commander.

l. In the event of a CBRN incident in the homeland, provide recommendations to the NGB-J3/4/7 on the employment of NG CRE and supporting NG forces.

m. Support SPP and appointments of state or territory SPP Directors (SPPD) to ensure SPPDs coordinate activities, procedures, and guidance to administer relevant State-level NG personnel participating in SPP activities that may include NG CRE units, elements, or individuals IAW reference q.

n. Develop policies and procedures to facilitate mobilizing and deployment of NG CRE forces in response to CBRN incidents on foreign territories IAW reference o.

6. Chief of Combating Weapons of Mass Destruction Division (Chief of NGB-J39). The Chief of NGB-J39 will:

a. Serve as the principal NG proponent to the CNGB, VCNGB, NGB-J3/4/7, and NGB Joint Staff for implementation and execution of the CRE mission.

b. Advise CNGB, VCNGB, and NGB-J3/4/7 on CRE policy development and doctrine analysis to achieve and sustain NG CRE mission requirements; providing associated research, analysis, recommendations, and staff action officer support among OSD, ASD(RA), USD(P&R), and ASD(HD&GS), FEMA, and other CRE affiliated organizations IAW references a, b, j, k, p, and q.

c. Integrate NG CRE mission requirements with the national CBRN response community to facilitate use of NG CRE operational capabilities, capacity and distribution of CRE forces to heighten awareness of CRE force deployment agility and the scalability of NG CRE unit capabilities availability to respond in support of civil authorities.

d. Monitor and coordinate NG CRE sourcing IAW CNGB guidance with ARNG, ANG, and respective NG JFHQs-State; provide updates to NGB-J3/4/7.

e. Review and evaluate NG CRE FTS requirements to normalize NG CRE force manning accountability annually with NG JFHQs-State force providers. To engage in Service POM processes to plan and program NG CRE FTS manning requirements.

f. Coordinate with USNORTHCOM and USINDOPACOM to define, evaluate, and refine NG CRE training, exercise, and evaluation guidance, which include individual tasks, collective tasks, and JMETS.

g. Develop and submit NG CRE training funding requirements through the ARNG and ANG POMs.

h. Develop and coordinate JMEEL review with NGB-J3/4/7 to manage organizational CRE mission significance with USNORTHCOM and USINDOPACOM. Develop policy for the care of supplies in storage and lifecycle management of JMEEL items designated for bulk storage.

i. Develop and submit NG CRE equipping sustainment requirements through the ARNG and ANG.

j. Support the Current Operations Division (NGB-J33) execution of the processes and procedures to facilitate the rapid alert and mobilization or deployment, and employment of NG-CRE forces.

k. Develop the processes and procedures to facilitate the collation of information from NG CRE forces to build the NG CRE common operational picture.

l. Develop regionally focused planning guidance to assist Homeland Response Force efforts to integrate NG CBRN response capabilities into State CONPLANS, FEMA Regional Response Plans, and CDRUSNORTHCOM and CDRUSINDOPACOM CONPLANS.

m. In the event of a CBRN incident in the homeland, provide recommendations to the NGB-J3/4/7 on the employment of NG CRE and supporting NG forces.

n. Provide NGB staff CRE mission coordination regarding policy, analysis, and research for development of NG CRE issuances, to include examination and refinement of USNORTHCOM, USINDOPACOM, U.S. Special Operations Command (USSOCOM), U.S. Transportation Command (USTRANSCOM), and FEMA associated CRE CBRN Response policies and plans IAW references a, b, j, k, o, p and q.

o. Monitor mission readiness capability status and capacity distribution of the NG CRE forces to enable NGB-J3/4/7 coordination and synchronization with USNORTHCOM J3, USINDOPACOM J3, and USSOCOM J3 to achieve operational preparedness IAW references a, b, and p.

p. As the Management Decision Execution Package (MDEP) Program Manager, provide NGB-J3/4/7 NG CRE mission resource analysis and projection of POM recommendations to gain CRE force structure efficiencies sufficient to achieve and sustain mission compliance.

q. Assess CRE force reporting within Joint Training Systems of record regarding reported mission requirement, training plan, and exercise management for applicable use of assigned resources, personnel, equipment, facilities, and program funds.

r. Manage NG CRE JMETs to ensure CRE mission requirements are adequately identified to achieve mission expectations identified IAW references a, b, and p. Confirming that NG-CRE unit assigned JMETS, identify functional core tasks, and task sets are utilized to be evaluated and assessed in the conduct of NG CRE unit EXEVALs, DREs, CRE regional exercises, and participation in directed CRE exercises.

s. Assist NG CRE force providers, NG JFHQs-State J3s and District of Columbia J3, to manage NG CRE force generation EXEVAL assessments that include administrative standardization and evaluation assistance inspections.

t. Maintain Combating Weapons of Mass Destruction Division (NGB-J39) staff interaction with USNORTHCOM, USINDOPACOM, and USSOCOM directorates and Emergency Operations Cell counterparts to support CRE mission deployments. Enable CRE mission channels of communications within the NGB Joint Operations Center (NGB-JOC) for CRE operational deployment and employment coordination IAW reference b.

u. Support institutionalizing the NG-CRE mission with DoD Service Doctrine, Organization, Training, Materiel, Leadership, Personnel, and Facilities – Policy (DOTMLPF-P) processes as an enduring mission.

v. Administer NG CRE contingency stock management, deployment push packages, and critical equipment spares with Logistics, Engineering, and Protection Division (NGB-J34) to manage in coordination with the Consequence Management Support Center (CoMSUPCEN).

w. Advocate CRE requirements for Service collaboration in development and realization of counteracting CBRN threat and risk solutions with Maneuver Support Center of Excellence (MSCoE) to advance evolution of Service military occupational skill CBRN qualification programs.

7. Office of the NGB General Counsel (NGB-GC). NGB-GC will:

a. Provide legal advice regarding NG-CRE operations to the appropriate NGB stakeholder and U.S. Property and Fiscal Officers.

b. Coordinate legal issues with TAGs, State Staff Judge Advocates, DoD, and Federal or State agencies as required.

c. Provide on-call legal support to the NGCC during its support of NG-CRE support missions as required.

d. Provide legal advice regarding inquiries, investigations, and serious incidents that occur during the course of NG-CRE operations as required.

e. Serve as the office of primary responsibility for all NGB legal matters that pertain to NG-CRE deployment and employment.

8. Director of Manpower and Personnel (NGB-J1). The Director of NGB-J1 will:

a. Provide planning and integration of Service management with ARNG and ANG regarding NG manpower and personnel policy and regulatory oversight for NG CRE forces.

b. Administer NGB Joint Personnel policy guidance to comply with DoD guidance and related ARNG and ANG Service-specific regulatory guidance to support NG-CRE mission assigned personnel to achieve mission requirements.

c. Coordinate, check, and compile daily State Joint Personnel Status reports (JPERSTATs) to provide a daily event-level JPERSTAT to the National Guard Coordination Center (NGCC) according to the published battle rhythm.

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d. Monitor and report daily to the NGCC State-level status on the personnel accountability of Guard members and family members in the affected area(s) using the Army Disaster Personnel Accountability and Assessment System and the Air Force Personnel Accountability and Assessment System.

e. Coordinate with ARNG-G1 and NGB/A1 to provide periodic personnel estimates as appropriate.

9. Chief of the Joint Training and Exercise Division (NGB-J37). The Chief of NGB-J37 will:

a. Assist NGB-J39 in utilization of Joint Training Systems to support NGB-J3/4/7 directed NG CRE force planning guidance; sustain management of the Joint Training and Information Management System for reported training plans, exercises, operational and administrative assessments; to include utilization of the Joint Information Lessons Learned System (JILLS) to maintain reported after action reports and CRE performance trends and analysis.

b. Integrate NG individual and joint collective training guidance with NG JFHQs-State J3s to execute NG CRE Unit Training Plans with NG JFHQs-State and the District of Columbia J3.

c. Support NGB-J39 management of NG CRE training, exercise, and evaluation events with USNORTHCOM and USINDOPACOM.

d. Support NGB-J39 review of NG CRE JMETS and Training and Evaluation Outlines.

e. Facilitate the policies and procedures to certify the mission readiness of NG-CRE forces.

f. Publish NG CRE force unit Individual Training and Requirements Matrix and facilitate inclusion of the NG CRE training annex to the NGB Annual Training Guidance.

g. Participate in the NG CRE POM development/submission process.

10. NGB-J33. The Chief of NGB-J33 and Team Chief of the NGB-JOC will:

a. Coordinate receipt of NG CRE mission requests with NGB NGB-J3/4/7 to providing NGB-JOC situational awareness of NG CRE operations to the CNGBI by facilitating NG CRE deployment coordination in accordance with this instruction.

b. Coordinate the development of the NG CRE Common Operational Picture.

c. In the event of a CBRN incident in the homeland, facilitate NGB-J39 development of recommendations to NGB-J3/4/7 on the employment of NG CRE and supporting NG forces.

d. Execute the processes and procedures to facilitate the rapid alert and mobilization or deployment, and employment of NG CRE forces.

e. Coordinate and facilitate the transition of State Active Duty or T32 National Guard forces to Federalized Title 10 status for Defense Support of Civil Authorities in coordination with the supported combatant commander, individual States, the ARNG and ANG.

f. Gather, analyze and distribute multi-domain information of the NG CRE operational environment to facilitate senior leader decision making.

g. Manage NGB-JOC collection, archives, and access to NG CRE operations (deployment and exercise) after action reports and reviews; ensure that these documents are included in JILLS.

h. Oversee NGB-JOC utilization of Joint Information Exchange Environment for NGB operational information coordination to include the NG CRE.

11. NGB-J34. NGB-J34 will:

a. Serve as the primary advisor to support the Operations Directorate for associated joint logistics, engineering, and protection matters associated with the execution of NG CRE mission.

b. Coordinate with the ARNG, the ANG, Federal agencies, and NG JFHQs-State on policies and standards for CBRN response equipment and domestic emergency management logistical support.

c. Monitor and manage NG CRE mission-essential equipment readiness and support equipment levels for the NG CRE; maintain CRE Joint Mission Essential Equipment List to include purchase and sustainment of unique equipment and associated logistics to support NG equipment-development programs.

d. Participate in the NG CRE POM development/submission process.

e. Assist administration of NG CRE contingency stock management, deployment push packages, and critical equipment spares based on NGB-J39 management recommendations with CoMSUPCEN.

f. Facilitate the development and enforcement of policy for the care of supplies in storage and lifecycle management of JMEEL items designated for bulk storage.

g. Facilitate the rapid transportation of bulk storage materiel ISO the employment of NG CRE forces.

h. Facilitate State execution of NGB-J39 equipping sustainment requirements.

12. Director of Strategy, Policy, Plans, and International Affairs (NGB-J5). The Director of NGB-J5 will:

a. Coordinate, and promulgate NG strategy, policy, and plans, in support of the CNGB to implement and execute the NG CRE mission.

b. Provide assistance in strategic planning and policy review of CRE mission regarding the NG domestic plans and NG CRE CONPLAN.

c. Promulgate NG CRE planning guidance coordinated among the NG JFHQs-State J3s to enable State CBRN response plans and CBRN playbook standardization for national synchronization and integration of Federal response plans. Providing assistance to integrate NG CBRN response capabilities into USNORTHCOM and USINDOPACOM CONPLANS.

d. Coordinate SPP forecasts to align proposed SPP activates with NG CRE participation and ensure NG CRE support of the SPP is sourced. To manage on behalf of the CNGB SPP support to commanders of Geographic Combatant Commanders sourced by the NG of the States and Territories IAW reference q.

13. Director of Communications and Chief Information Officer (CIO) (NGB-J6). The Director of NGB-J6 will:

a. Conduct joint activity CIO functions for NG CRE support to comply with Information Technology (IT)-related public laws, DoD directives, and Service regulations.

b. Assess and advise CBRN environmental factors that will impact NG CRE communications during deployment to and employment at a CBRN incident.

c. Evaluate the impact geospatial and cyberspace factors have on NG consequence management relating to operations in support of NG CRE deployments.

d. Support capability based assessments for the NG CRE forces and identification and development of mitigation and risk reduction measures for identified communication shortfalls.

e. Assist NGB-J39 to ensure that all NG CRE communications equipment packages and communication personnel are compliant with DoD Cyber Security requirements.

14. Director of Resource Management and Comptroller (NGB-J8). The Director of NGB-J8 will:

a. Identify and coordinate DoD and Service-specific resourcing guidance for NG-CRE mission execution on behalf of the CNGB.

b. Coordinate DARNG and DANG support to acquire resources for NG CRE forces to meet mission requirements IAW references a, b, c, j, and p, through participation in the DoD strategic resource related process for competition in the DoD Planning, PPBE process.

c. Review NG CRE funding requirements, prepare Capability Based Assessments and associated papers, and support the management of the Program Budget Review process for execution of the CRE mission IAW references a, b, c, and p.

d. Assist in development and coordination of NG CRE capability documents advocating supporting CBRN requirements, solutions, and positions to the Joint Requirements Office for CBRN Defense.

e. Assist the NGB with respect to all NG forces sourced in support of the CRE, coordinating the development of NG sourcing solutions, and development of funding requirements to ensure that adequate resources are provided for training, equipping, sustainment, and employment of NG forces supporting the CRE.

f. Advise and direct resource-related matters regarding particular WMD-CST programs and projects to:

(1) Manage associated requirements in coordination with the Chemical and Biological Defense Program during administration of PPBE process.

(2) Represent particular resourcing solutions related to WMD-CST requirements and associated necessities to direct sought after Chemical and Biological Defense Program research, development, and acquisition processes.

(3) Support WMD-CST requirement development and acquisition advocacy concerning countering nuclear threats in coordination with MSCoE of related CBRN programs.

15. Office of the NGB Joint Surgeon General (NGB-JSG). NGB-JSG will:

a. Coordinate and communicate domestic medical responses with the DARNG and DANG Surgeon Generals, and the appropriate local, State, and Federal agencies.

b. Develop and maintain communications in support of CRE interagency partners among the DoD Surgeon General, North American Aerospace Defense Command,

USNORTHCOM and USINDOPACOM Joint Surgeons, ASD for Health Affairs, and ASD(HD&GS).

c. Provide medical expertise and planning support during NG CRE domestic, ICBRN-R, and civil support operations.

d. Maintain reach back with ARNG Chief Surgeon General and ANG Surgeon General for confirmation of credentials and privileges of NG CRE healthcare providers as required.

e. Oversee and approve formulary and controlled substances (narcotics) identified in coordination with the NGB-J39 to manage unique NG CRE requirements.

16. Office of the Joint Chaplain (NGB-OC). NGB-OC will:

a. Advise the CNGB on all matters pertaining to NG CRE religious affairs and provide situational awareness of NG CRE religious support operations.

b. Monitor the integration of NG CRE religious support requirements with the national CBRN response community to facilitate use of NG-CRE religious support capabilities, capacity, and distribution of religious support.

c. Communicate and coordinate non-Federalized religious support with the NG JFHQs-State of supported and supporting States to assess and facilitate the sourcing of NG-CRE religious support requirements.

d. Communicate and collaborate CRE religious support with NGB, ARNG, ANG, USNORTHCOM, USINDOPACOM, ARNORTH, USARPAC, FEMA, Non-governmental organizations, and faith-based organizations to promote shared situational awareness to gain religious support unity of effort.

ENCLOSURE B

REFERENCES

PART I. REQUIRED

- a. Chairman of the Joint Chiefs of Staff (CJCS) Instruction 3125.01D, 07 May 2015, "Defense Response to Chemical, Biological, Radiological, and Nuclear (CBRN) Incidents in the Homeland"
- b. CJCS JS-3, "Domestic Response Chemical, Biological, Radiological, and Nuclear Execution Order," 24 March 2016
- c. Title 10 United States Code (U.S.C.) Section 12310, 15 January 2013, "Reserves: for Organizing, Administering, etc., Reserve Components"
- d. National Security Strategy, December 2017
- e. Presidential Policy Directive 8, 30 March 2011, "National Preparedness"
- f. National Strategy for Homeland Security, 29 October 2020, "National Response Framework"
- g. 32 U.S.C., "National Guard"
- h. Department of Defense (DoD) Directive 5105.77, 30 October 2015, "National Guard Bureau (NGB)," Incorporating Change 1, 10 October 2017
- i. 10 U.S.C., § 10502, "Chief of the National Guard: Member of the Joint Chiefs of Staff"
- j. Joint Publication JP 3-28, 29 October 2018, "Defense Support of Civil Authorities"
- k. Joint Publication JP 3-41, 09 September 2016, "Chemical, Biological, Radiological, and Nuclear Response"
- l. CNGB Notice 1302, 28 October 2020, "State Immediate Response"
- m. 10 U.S.C., "Armed Forces"
- n. 10 U.S.C. § 10505, "Vice Chief of the National Guard Bureau"
- o. Chief of the National Guard Bureau (CNGB) Instruction 3000.04, 24 January 2018 "National Guard Bureau Domestic Operations"

- p. CJCS Instruction 3214.01E, 28 May 2015, "Defense Support for Chemical, Biological, Radiological, and Nuclear Incidents on Foreign Territory"
- q. DoD Instruction 5111.20, 12 October 2016, "State Partnership Program"
- r. U.S. Northern Command 3500 CONPLAN (See NGB-J39)
- s. U.S. Indo-Pacific Command 5001 CONPLAN (See NGB-J39)

PART II. RELATED

- t. United States Federal Law, 1988, last updated July 15, 2020, "Stafford Disaster Relief and Emergency Assistance Act"
- u. JP 3-11, 29 October 2018, "Operations in Chemical, Biological, Radiological, and Nuclear Environments"
- v. JP 3-40, 27 November 2019 , "Joint Countering Weapons of Mass Destruction"
- w. DoD Directive 2060.02, 27 January 2017, "DoD Countering Weapons of Mass Destruction (WMD) Policy"
- x. DoD Directive 3025.13, 08 October 2010, "Employment of DoD Capabilities in Support of the U.S. Secret Service (USSS), Department of Homeland Security (DHS)," Incorporating Change 1, 04 May 2017
- y. DoD Directive 3025.18, 29 December 2010, "Defense Support of Civil Authorities (DSCA)," Incorporating Change 2, 19 March 2018
- z. DoD Directive 3150.08, 20 January 2010, "DoD Response to Nuclear and Radiological Incidents," Incorporating Change 1, 31 August 2018
- aa. DoD Directive 3160.01, 25 August 2008, "Homeland Defense Activities Conducted by the National Guard," Incorporating Change 2, 06 June 2017
- bb. DoD Instruction 1215.06, 11 March 2014, "Uniform Reserve, Training and Retirement Categories for Reserve Components," Incorporating Change 1, 19 May 2015
- cc. DoD Instruction 3025.22, 26 July 2013, "The Use of the National Guard for Defense Support of Civil Authorities," Incorporating Change 1, 15 May 2017
- dd. DoD Instruction 6055.01, 14 October 2014, "DoD Safety and Occupational Health (SOH) Program," Incorporating Change 2, 14 July 2020 (Extended to 14 October 2024)

ee. DoD Instruction 6200.03, 28 March 2019, "Public Health Emergency Management Within the Department of Defense"

ff. CNGB Instruction 1701.01A, 15 November 2016, "Manpower and Organization Policies and Standards"

gg. CFR/OSHA Regulation 1910.120, "Hazardous Waste Operations and Emergency Response," <<https://www.osha.gov/laws-regs/regulations/standardnumber/1910/1910.120>> (accessed on 15 March 2021)

GLOSSARY

PART I. ACRONYMS

ANG	Air National Guard
ARNG	Army National Guard
ASD(HD&GS)	Assistant Secretary of Defense for Homeland Defense and Global Security
ASD(RA)	Assistant Secretary of Defense for Reserve Affairs
BSI	Basic Support Installation
C2CRE-A	Command and Control Chemical, Biological, Radiological, and Nuclear Response Element – Alpha
C2CRE-B	Command and Control Chemical, Biological, Radiological, and Nuclear Response Element – Bravo
CBRN	Chemical, Biological, Radiological, and Nuclear
CBRNE	Chemical, Biological, Radiological, Nuclear, and High-Yield Explosives
CDRUSNORTHCOM	Commander, United States Northern Command
CDRUSINDOPACOM	Commander, United States Indo Pacific Command
CDRUSTRANSCOM	Commander, United States Transportation Command
CERFP	Chemical, Biological, Radiological, Nuclear, and High-Yield Explosives Enhanced Response Force Package
CJCS	Chairmen of the Joint Chiefs of Staff
CNGB	Chief of the National Guard Bureau
CRE	Chemical, Biological, Radiological, and Nuclear Response Enterprise
CoMSUPCEN	Consequence Management Support Center
CWMD	Combating Weapons of Mass Destruction
DANG	Director of the Air National Guard
DARNG	Director of the Army National Guard
DoD	Department of Defense
DOTMLPF-P	Doctrine, Organization, Training, Materiel, Leadership, Personnel, and Facilities – Policy
EXEVAL	External Evaluation
FEMA	Federal Emergency Management Agency
FTS	Full Time Support
HRF	Homeland Response Force
IAW	In accordance with
ICBRN-R	International Chemical, Biological, Radiological, and Nuclear Response
IT	Information Technology
JILLS	Joint Information Lessons Learned System
JMEEL	Joint Mission Essential Equipment List
JMETs	Joint Mission Essential Tasks
JMETL	Joint Mission Essential Task List
MSCoE	Maneuver Support Center of Excellence

NG	National Guard
NGB	National Guard Bureau
NGCC	National Guard Coordination Center
NG CRE	National Guard Chemical, Biological, Radiological, and Nuclear Response Enterprise
NG JFHQs-State	National Guard Joint Force Headquarters-State
NGB-GC	National Guard Bureau General Counsel
NGB-J1	Manpower and Personnel Directorate
NGB-J3/4/7	Operations Directorate
NGB-J33	Current Operations Division
NGB-J34	Logistics, Engineering, and Protection Division
NGB-J37	Joint Training and Exercise Division
NGB-J39	Combating Weapons of Mass Destruction Division
NGB-J5	Strategy, Policy, Plans, and International Affairs <u>Directorate</u>
NGB-J6	Communications and Chief Information Officer Directorate
NGB-J8	Programs and Resources and Comptroller Directorate
NGB-JOC	National Guard Bureau Joint Operations Center
NGB-JSG	Office of the Joint Surgeon General
OCNGB	Office of the Chief National Guard Bureau
OSD	Office of the Secretary of Defense
POM	Program Objective Memorandum
PPBE	Planning, Programming, Budget, and Execution
RFF	Request For Forces
SPP	State Partnership Program
SPPD	State Partnership Program Director
TAG	The Adjutant General
USD(P&R)	Under Secretary of Defense for Personnel and Readiness
USG	United States Government
USNORTHCOM	United States Northern Command
USINDOPACOM	United States Indo-Pacific Command
USTRANSCOM	United States Transportation Command
WMD-CST	Weapons of Mass Destruction – Civil Support Team
YPG	Yearly Planning Guidance
YTG	Yearly Training Guidance

PART II. DEFINITIONS

Command and Control Chemical, Biological, Radiological, or Nuclear Response Element -- There are two Command and Control Chemical, Biological, Radiological, and Nuclear Response Elements; Alpha and Bravo that are multi-component, military organizations allocated to United States Northern Command and when requested operate under Federal control. Command and Control Chemical, Biological, Radiological, and Nuclear Response Element Alpha is comprised of both active duty and United States Army Reserve component forces. Command and Control Chemical, Biological, Radiological, and Nuclear Response Element Bravo is comprised entirely of National Guard forces.

Catastrophic Event -- Any natural or manmade incident, including terrorism, which results in extraordinary levels of mass casualties, damage, or disruption severely affecting the population, infrastructure, environment, economy, national morale, and/or government functions.

Chemical, Biological, Radiological, or Nuclear Incident -- Any occurrence, resulting from the use of chemical, biological, radiological and nuclear weapons and devices; the emergence of secondary hazards arising from friendly actions; or biological organisms and substances into the environment, involving the emergence of chemical, biological, radiological, and nuclear hazards.

Civil Authorities -- Those elected and appointed officers and employees who constitute the government of the United States, the governments of the 50 States, the District of Columbia, the Commonwealth of Puerto Rico, the United States Virgin Islands, Guam, insular areas, and political subdivisions thereof.

Complex Catastrophe -- Any natural or man-made incident, including cyberspace attack, power grid failure, and terrorism, which results in cascading failures of multiple, interdependent, critical, life-sustaining infrastructure sectors and caused extraordinary levels of mass casualties, damage, or disruption severely affecting the population, environment, economy, public health, national morale, response efforts, and/or government functions.

Defense Support of Civil Authority -- Support provided by United States Federal military forces, Department of Defense civilians, Department of Defense contract personnel, Department of Defense component assets, and National Guard forces. When the Secretary of Defense, in coordination with the Governors of the affected States, elects and requests to use those forces in Title 32, United States Code, status in response to requests for assistance from civil authorities for domestic emergencies, law enforcement support, and other domestic activities, or from qualifying entities for special events.

Homeland Defense -- The protection of United States sovereignty, Territory, domestic population, and critical infrastructure against external threats and aggression or other threats as directed by the President.

Incident -- An occurrence caused by either human action or natural phenomena that requires action to prevent or minimize loss of life, or damage to loss of or other risks to property, information, and/or natural resources.

International CBRN Response -- United States Government activity that assists foreign governments in responding to the effects from an intentional or accidental chemical, biological, radiological, and nuclear incident on foreign territory.

Request For Assistance -- A request based on mission requirements and expressed in terms of desired outcome formally asking the Department of Defense to provide

assistance within the United States or United States Territories to a local, State, Tribal, or other Federal agency. A request for Department of Defense capabilities from State governors or other Federal agencies is called a request for assistance. In most cases, these requests for emergency support are written and processed through a formal request for assistance process.

Weapons of Mass Destruction -- Chemical, biological, radiological, or nuclear weapons capable of a high order of destruction or causing mass casualties, and excluding the means of transporting or propelling the weapon where such means is a separable and divisible part from the weapon.